## Policy recommendations for advice-giving, independent MSPs

Generally speaking, the ENHANCE work in the WSR underpinned the hypothesis that an advice-giving MSP, once established to support environmental management across national and regional boundaries, can take on a decisive role in transnational risk management. An independent, advice-giving MSP can act as a communicator, ambassador and multiplier in risk management, which is of major importance in integrated risk management processes in a multi-risk area on trilateral level. Even without decision-making power, an advice-giving MSP can constructively and decisively contribute to an inclusive and integrated perspective on transnational risk management since risk management has to be understood as an iterative, on-going process that has to be continuously fed back with society. These requirements on risk management process claim for an MSP as a long-lasting supportive institution.

Using its networks to communicate new developments as well as to support the implementation of already existing strategies, collaborative stakeholders' actions in the MSP can be very beneficial for the political level and their decision-makers. Thereby it has to be an overall aim to strive for a win-win situation for the voluntary stakeholder organisation and the normative political level. If the members use the potential of their networks in the WSR in different sectors and countries, collaborative activities can enable stakeholders to formulate policy advice outside the traditional scientific and traditional cadre. Major requirements for successful performance of an advice-giving, independent MSP include continuous and strong stakeholder engagement and commitment. Strong commitment of the MSP's stakeholders and the involvement of visionaries who are willing to take ownership are the fundamental

basis of an independent stakeholder forum in risk management processes.

If these activities are underpinned by the essential elements of financial security and organisational stability for the long-term coordination and advice-giving, independent MSP can exploit its full range of competence as a long-lasting supportive institution in transnational risk management processes. With this in mind, establishing an MSP is just half of the process. Keep an MSP successfully running over a longer period requires a quite some effort and support from each stakeholders and their regional roots

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